LIMITED LIABILITY CERTIFICATE OF INCORPORATION

This certificate is to certify that “Qash, LLC.”, a Limited Liability Company, has been duly organized under the laws of the Commonwealth of Redmont and is authorized to conduct business in accordance with the applicable statutes and regulations.

COMPANY DETAILS

- **Company Name:** Qash, LLC.
- **Business Address:** Floor 3, Renard’s Tower, s034, Reveille
- **Formation Date:** August 10, 2025
- **Region of Formation:** Aventura
- **Business Purpose:** Financial Institution, Fintech software and infrastructure

LLC MEMBERSHIP STRUCTURE

The ownership and management of this company are governed by its **Operating Agreement** filed with the Secretary of Commerce.

- **Registered Agent:** PetitRenard_
- **Registered Office:** Floor 3, Renard’s Tower, s034, Reveille
- **Management Structure:** Manager-Managed
- **Members/Managers:** PetitRenard_

CERTIFICATION

I, the undersigned, hereby certify that the foregoing information is true and correct, and Qash, LLC., remains in good standing with appropriate regulatory authorities.

Issued on: November 11, 2025

PetitRenard_
Chief Executive Officer
Qash, LLC

LIMITED LIABILITY COMPANY
OPERATING AGREEMENT

This **Operating Agreement** (the "Agreement") is made and entered into as of August 10, 2025 by and among the Members whose signatures appear below, for the purpose of forming and governing the operation of Qash, LLC, a limited liability company organized under the laws of the Commonwealth.

ARTICLE I - FORMATION

1. **Company Name**
   The name of the LLC shall be Qash.

2. **Formation**
   The LLC was formed by filling Certificates of Incorporation with the Secretary of the Department of Commerce on November 11, 2025.

3. **Principal Office**
   The principal office of the LLC shall be located at S034, or such other location as determined by the Manager(s) or the Federal Reserve Bank of Redmont.

4. **Registered Agent**
   The registered agent for the LLC is PetitRenard_, with a registered office at S034.

ARTICLE II - PURPOSE

Qash is established to design, develop and operate financial technology and payment infrasturcture, including clearing systems, digital settlement networks, and related financial software, for the economy of Redmont and its member instituions.

The corporation may engage in any lawful activity consistent with this purpose.

ARTICLE III - MANAGEMENT

1. **Management Structure**
   The LLC shall be **Manager-Managed**.

2. **Manager(s)**
   PetitRenard_ is appointed as CEO and Manager of Qash, LLC.

3. **Powers and Duties**
   The Manager(s) shall have the authority to conduct business operations and employment, enter/terminate contracts, and manage the LLC's financial matters and properties. Managers are employees of the LLC.

4. **Additional Managers**
   Any additional Manager(s) can only be employed with the express written consent of all current manager(s). Control will be given as agreed in writing, in the form of a new Operating Agreement.

ARTICLE IV - ALLOCATIONS & DISTRIBUTIONS

1. **Profits and Losses**
   Profits shall be allocated to the Employees and Directors in proportion to their employment agreement, or, at the discretion of the Manager(s). Corporate losses are the responsibility of Qash, LLC.

2. **Distributions**
   Distributions of available cash shall be made at the discretion of the Manager(s). Properties and Holding shall be controlled by the Manager(s).

ARTICLE V - DISSOLUTION

1. **Events Triggering Dissolution**
   The LLC shall be dissolved upon the unanimous consent of the Member(s), a court order, or as otherwise required by law.

   If a new Manager is to be added to this agreement the former agreement is dissolved and therefore voided, to be replaced with a new Operating Agreement. If this is the case, no liquidation of Assets is to occur.

2. **Liquidation**
   Upon dissolution, the LLC's assets shall be liquidated, and/or dispersed, and remaining funds distributed to Manager(s).

IN WITNESS WHEREOF, the undersigned have executed this Operating Agreement as of the date first written above.

OWNERSHIP
Federal Reserve Bank of Redmont (FRB) – 100%