CERTIFICATE OF FORMATION

of

BlackBox Capital Group, LLC

A Limited Liability Company Organized Under the Laws of the Commonwealth of Redmont

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THIS CERTIFICATE OF FORMATION (the "Certificate") is executed and submitted pursuant to Section 8 of the Legal Entity Act and is intended to serve as the formal formation instrument of BlackBox Capital Group, LLC (hereinafter, the "Company").

ARTICLE I – NAME

The legal name of the Company shall be:

BlackBox Capital Group, LLC

ARTICLE II – FORMATOR

The formator of the Company is:

Riverardd, a natural person, acting as the sole and founding Member.

Article III – Purpose

The Company is organized to engage in any lawful act or activity for which a limited liability company may be formed under the Laws of the Commonwealth of Redmont, including, without limitation:

- Acquiring, holding, managing, and disposing of interests in subsidiaries, affiliates, and other entities;
- Providing capital, strategic guidance, and administrative support to affiliated entities;
- Engaging in such other lawful activities as the Member may approve.

Article IV – Principal Office

The principal office of the Company is located at:

Dino-c9, or such other place as may be designated by the Member by written notice.

Article V – Governance Structure

The Company shall be Manager-Managed. The initial and sole Manager shall be:

Riverardd

The Manager shall serve until removed or replaced by the Member in accordance with the Operating Agreement.

Article VI – Operating Agreement

The internal affairs of the Company and the rights and obligations of its Member and Manager shall be governed by the Operating Agreement of BlackBox Capital Group, LLC, dated 26 July 2025, which is incorporated herein by reference.

Article VII – Effective Date

The Company shall come into existence as a Limited Liability Company as of the date upon which this Certificate is duly executed by the Formator and signed by the Department of Commerce in the Company Docket pursuant to Section 8(5)(c)(iii) of the Legal Entity Act.

IN WITNESS WHEREOF, the undersigned has executed this Certificate of Formation this 17th day of September, 2025.

By: Riverardd

Riverardd
Formator and Sole Member
Date: 9/17/2025